

UNITED STATES DISTRICT COURT  
WESTERN DISTRICT OF WASHINGTON  
AT SEATTLE

SALLY DUFF, *et al.*,

Plaintiffs,

v.

THE MCGRAW-HILL COMPANIES, INC.,

Defendant.

Case No. C02-1347RSL

ORDER REGARDING  
CROSS MOTIONS FOR  
SUMMARY JUDGMENT

**I. INTRODUCTION**

This matter comes before the Court on cross motions for summary judgment. Plaintiffs Sally Duff and her two daughters, Beth Perry and Ruth Romer, filed a motion for partial summary judgment alleging that defendant failed to pay them all royalties owed for the MatchWord product (Dkt. #40). In response, defendant The McGraw-Hill Companies, Inc. (“MGH”), cross-moved for partial summary judgment on the same issue (Dkt. #48). Defendant also filed a motion for summary judgment regarding plaintiffs’ other breach of contract claims that defendant failed to cooperate and to properly market and sell MatchWord. (Dkt. #45).

1 Because the issues are related, the Court considers the motions together.<sup>1</sup>

2 For the reasons set forth below, the Court grants defendant's motions and denies  
3 plaintiffs' motion for summary judgment.

## 4 II. DISCUSSION

### 5 A. Background Facts.

6 Plaintiffs created and developed educational software products including MatchWord,<sup>2</sup>  
7 which was designed to break down children's books into phonics as an aid in teaching children  
8 to read. In January 2000, plaintiffs sold MatchWord and others products to The Wright Group  
9 ("TWG"),<sup>3</sup> which was then a subsidiary of the Chicago Tribune. The terms of the sale were  
10 memorialized in an Asset Purchase Agreement (the "Agreement").

11 Plaintiffs allege that TWG breached the Agreement by failing to pay them all royalties  
12 owed, failing to cooperate and meet periodically with them, and failing to market MatchWord in  
13 good faith and in a commercially reasonable manner.

### 14 B. Summary Judgment Standard.

15 On a motion for summary judgment, the Court must "view the evidence in the light most  
16 favorable to the nonmoving party and determine whether there are any genuine issues of material  
17 fact." Holley v. Crank, 386 F.3d 1248, 1255 (9th Cir. 2004). All reasonable inferences  
18 supported by the evidence are to be drawn in favor of the nonmoving party. See Villiarimo v.  
19 Aloha Island Air, Inc., 281 F.3d 1054, 1061 (9th Cir. 2002). "[I]f a rational trier of fact might  
20 resolve the issues in favor of the nonmoving party, summary judgment must be denied." T.W.

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22 <sup>1</sup> Because this matter can be decided on the memoranda, declarations, and exhibits  
23 submitted by the parties, defendant's request for oral argument is DENIED.

24 <sup>2</sup> On June 21, 2005, the Court dismissed plaintiffs' claims regarding products other than  
25 MatchWord.

26 <sup>3</sup> After the parties executed the Agreement, TWG was acquired by MGH; as a result,  
27 MGH succeeded to TWG's rights and obligations under the Agreement. For consistency, the  
28 Court will refer to defendant as "TWG" as the parties did in their memoranda.

1 Elec. Serv., Inc. v. Pacific Elec. Contractors Ass'n, 809 F.2d 626, 631 (9th Cir. 1987).

2 **C. Length of Royalty Period.**

3 The Agreement requires TWG to pay plaintiffs royalties of 10% of the net proceeds of  
4 MatchWord sales. TWG's obligation to pay royalties began "on the date of Buyer's first sale of  
5 the respective product and shall cease accruing 5-1/2 years thereafter." Agreement at ¶ 2.3.3.  
6 Plaintiffs argue that TWG breached the contract by ceasing royalty payments in July 2005; they  
7 argue that they should have continued to receive royalties until July 2006.

8 The facts underlying the disagreement are not in dispute. Pursuant to the Agreement,  
9 TWG acquired total ownership of MatchWord as of January 30, 2000. At that time, Duff and  
10 TWG entered into an agreement for Duff to work as a consultant for TWG. Duff had previously  
11 used an independent salesperson, Diann DeRock, to sell MatchWord; Duff paid DeRock  
12 commissions. When the Agreement was executed, DeRock had some upcoming sales  
13 appointments for MatchWord. Duff asked TWG whether DeRock should keep the  
14 appointments, and TWG instructed that she do so. DeRock was able to sell \$48,373.40 worth of  
15 MatchWord after TWG obtained the ownership rights. The parties' disagreement centers on  
16 whether those sales were sales by Duff or sales by TWG that would trigger the beginning of the  
17 royalty period.

18 Duff argues that she made the sales, so they do not constitute "Buyer's first sale" under  
19 the Agreement. As a corporate entity, TWG cannot make a sale itself; it must rely on others,  
20 including its employees and agents, to do so on its behalf. Duff argues that DeRock was  
21 working for her, not TWG, so the sale cannot be TWG's sale. The facts, however, show that  
22 DeRock sold MatchWord on TWG's behalf, not on plaintiffs' behalf. TWG was the sole owner  
23 of MatchWord at the time the sales were made. Not only did plaintiffs not retain any ownership  
24 rights, but they were prohibited from selling MatchWord on their own behalf by their non-  
25 competition agreements. Presumably, if plaintiffs had truly believed that they were selling  
26 MatchWord for their own benefit, they would have retained all of the proceeds from the 2000  
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1 sales rather than forwarding those proceeds to TWG.

2 Furthermore, TWG expressly authorized DeRock to sell MatchWord after execution of  
3 the Agreement, DeRock knew that the product was owned by TWG, and she informed her  
4 customers of that fact. Romer Dep. at p. 50 (explaining that TWG's president authorized  
5 DeRock to continue selling MatchWord for six months after execution of the Agreement); Duff  
6 Dep. at p. 100; DeRock Dep. at pp. 94-96; Declaration of Sally Duff (Dkt. #42) at ¶ 7  
7 (explaining that DeRock made the post-Agreement sales calls "with TWG's full knowledge and  
8 blessings"). Actual authority is established based on the objective manifestations of the  
9 principal. "The manifestations to the agent can be made by the principal directly, or by any  
10 means intended to cause the agent to believe that he is authorized or which the principal should  
11 realize will cause such belief." See, e.g., Blake Sand & Gravel, Inc. v. Saxon, 98 Wn. App. 218,  
12 223 (1999) (quoting Restatement (Second) of Agency §26, cmt. b). TWG's permission for  
13 DeRock to sell its product and DeRock's doing so are sufficient to show an agency relationship.  
14 Although plaintiffs argue that they paid DeRock, they did so based solely on expediency.  
15 Plaintiffs collected the revenues from the sales, deducted their costs, including DeRock's  
16 commissions, then forwarded the remaining amount of \$24,201.09 to TWG. However, because  
17 TWG owned the product, the payment was made from *its* revenues. Accordingly, TWG, not  
18 Duff, actually paid DeRock's commissions on the sales. These factors show that DeRock was  
19 acting as TWG's agent, so her sales were its sales.

20 Plaintiffs also note that TWG stated in discovery responses that when the Agreement was  
21 executed, MatchWord was "not in a condition to be marketed or sold under [TWG's] name."  
22 Declaration of Mark Rosencrantz (Dkt. #41), Ex. C at p. 11. Plaintiffs argue that the statement  
23 is an admission that TWG neither wanted to sell MatchWord in 2000 nor did so. The fact that  
24 TWG did not believe that the product was in a condition to be sold *under its own name* does not  
25 undermine the fact that TWG's agent sold MatchWord at its direction and on its behalf in 2000.

26 Finally, TWG paid plaintiffs royalties on the 2000 sales, undermining plaintiffs'

1 argument that the royalty period did not begin until 2001. After receiving the \$24,201.09 from  
2 plaintiffs,<sup>4</sup> TWG sent them a May 10, 2001 letter listing a payment owed as “ROYALTIES  
3 EARNED from MatchBook Systems for Feb-June 2000 \$4837.34,” which was 10% of the net  
4 proceeds of the sales from February to June 2000. Declaration of Robert Simons (Dkt. #49), Ex.  
5 B. TWG sent plaintiffs a check in June 2001 for the royalties plus a consulting payment, and  
6 plaintiffs cashed the check.<sup>5</sup> Plaintiffs are estopped from arguing that the \$4,837.34 payment  
7 was not a royalty because they accepted and retained the royalty payment, clearly identified as  
8 such, based on the 2000 revenues. For all of these reasons, the Court finds that TWG did not  
9 breach the contract regarding royalty payments for MatchWord.

10 **D. Other Royalty Issues.**

11 Plaintiffs alleged that they should have been paid a royalty rate of 10% on the  
12 MatchWord Teachers’ Guide. TWG argued in its motion that the Guide was a derivative  
13 product, entitling plaintiffs to royalties of 5% under the Agreement. Plaintiffs did not respond to  
14 defendant’s argument, so summary judgment is appropriate on that claim.

15 Plaintiffs also argue that they did not receive royalties for MatchWord sales when that  
16 product was sold as part of a “bundled” product with other products. Plaintiffs’ contention is  
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19 <sup>4</sup> Plaintiffs argue that because they retained approximately \$24,000 of the revenues to  
20 cover their costs and because they, not TWG, collected the money for the 2000 sales, the  
21 “revenues from 2000 sales of MatchWord are outside the definition of ‘Net Revenues’ and  
22 hence not subject to the royalty provisions of the Agreement at all.” Plaintiffs’ Reply at p. 4.  
23 The fact that TWG apparently gave plaintiffs a windfall in allowing them to retain more than  
24 their contractually allotted portion of the proceeds does not change the fact that it also paid  
25 plaintiffs the contractually required 10% royalty on the total revenue amount.

26 <sup>5</sup> Two additional factors undermine plaintiffs’ current argument. Romer admitted during  
27 her deposition that sales of MatchWord triggering the royalty period began in January 2000 after  
28 the Agreement was signed, and she expected to receive royalties for 5-1/2 years after that time.  
Romer Dep. at p. 78. Also, plaintiffs sought to include in the Agreement a minimum sales  
amount to trigger the five-year warranty period, but a trigger was not included. Declaration of  
Gavin Skok (Dkt. #47) at Ex. F.

1 based on the fact that each TWG product is assigned a unique ISBN number, MatchWord was  
2 sold as a stand-alone product and as part of a bundle, MatchWord and the bundle each has its  
3 own ISBN number, and plaintiffs' royalty statements only listed royalties paid under the  
4 MatchWord ISBN number. TWG explained, however, that its royalty system "explodes" each  
5 bundle into its component pieces, then tracks each component based on its own ISBN number.  
6 Royalties are then calculated and paid using the individual product ISBN. Because plaintiffs  
7 have offered nothing more than speculation, they have not shown that TWG failed to pay them  
8 royalties for the bundled copies of MatchWord.

9 **E. Obligation to Meet and Discuss MatchWord.**

10 Plaintiffs argue that the Agreement required TWG to periodically meet and discuss how  
11 MatchWord was being marketed and sold. As an initial matter, plaintiffs' allegation of lack of  
12 cooperation fails because plaintiffs did not plead it. Even if plaintiffs were permitted to pursue  
13 the claim at this late date, the Agreement's plain language does not require periodic meetings or  
14 discussions about TWG's general marketing efforts. The Agreement provides:

15 **7.2 Cooperation Regarding Product and Market Development.** Buyer will cooperate  
16 in good faith with Sellers to periodically reexamine the definitions of Matchbook Systems  
17 Products to take into consideration changes (technological or otherwise) in the market for  
18 products competitive with MatchBook Systems Products and the marketing and sale of  
19 such products, such that as between Buyer and Sellers a fair and equitable (based on the  
percentages set forth in Sections 2.3.1 and 2.3.2 hereof) allocation of revenue is  
maintained throughout the term of the applicable Royalty Periods for products and  
materials (including methods of marketing and sales) developed after the Closing Date;

20 The provision's language requires cooperation to periodically reexamine the definitions of  
21 Matchbook Systems Products and whether they should be updated to reflect market changes.  
22 Both the language of the provision and its title reflect its concern for an equitable distribution of  
23 royalties for subsequently developed or modified products rather than the broader obligation  
24 plaintiffs suggest. Furthermore, plaintiffs have not identified any examples of TWG's failure to  
25 cooperate to reexamine those definitions. Instead, they argue that if TWG had met to discuss  
26 marketing with them, sales of MatchWord would have improved. However, as set forth more  
27 fully below, TWG maintained broad discretion to determine how to market the products, and

that discretion was not subject to plaintiffs' involvement or approval. Accordingly, TWG did not breach paragraph 7.2 of the Agreement.

**F. Marketing Efforts.**

Plaintiffs argue that TWG violated its obligation to use good faith and commercially reasonable efforts to market MatchWord. The Agreement provides:

**2.3.6 Publisher's Discretion.** Buyer shall have absolute and sole discretion on all matters regarding the manner and extent of development, publication, marketing, sale, licensing and distribution of the above products.

**7.1 Marketing and Promotion by Buyer.** Buyer covenants and agrees that, during the relevant Royalty Periods, Buyer shall: (a) in good faith and with reasonable diligence, use commercially reasonable efforts to manufacture, produc[e], market and distribute MatchBook Systems Products, subject at all times to Buyer's right to manage its business in its sole and absolute discretion with or without regard to prevailing economic or other business conditions . . . .

Agreement at pp. 4-5, 12-13. TWG has provided evidence that its efforts to promote and market MatchWord were commercially reasonable. Declaration of Ronald Fortune, Ph.D. (Dkt. #46) at ¶¶ 2, 4 (describing his ten years of experience as an executive at the largest software publishing company; opining that TWG's efforts "met or exceeded industry custom and practice for marketing and selling MatchWord"); *id.* at ¶¶ 7-11 (describing TWG's efforts to promote and advertise MatchWord and to respond to changing market conditions).

In response, plaintiffs have provided examples of efforts they believe TWG should have engaged in and alleged deficiencies in its efforts.<sup>6</sup> Those examples, however, are insufficient to create an issue of fact for two reasons. First, plaintiffs' opinions lack a proper foundation. Plaintiffs do not have any meaningful experience or expertise in marketing software or educational products. Duff Dep. at p. 23 (explaining that their own sales prior to hiring DeRock

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<sup>6</sup> Plaintiffs did not dispute TWG's argument that their damages expert, Neil Beaton, was not employed to opine about whether TWG's efforts were commercially reasonable and that he lacked a foundation to opine on that topic.



were “incidental” and “minimal”); id. at p. 114 (responding, “I’m not a marketer. I don’t know” when asked whether a company must consider the competition in its marketing decisions); Romer Dep. at p. 17. Instead, they are teachers and a computer programmer who developed the software and used a third party to sell it. Although they believe that TWG should have been able to sell more MatchWord, they did not know what TWG did to sell MatchWord or how much money it spent. Duff Dep. at pp. 93, 216; Romer Dep. at p. 132. They opined that TWG should have been able to sell significant quantities of MatchWord in various foreign countries, but their estimates were based on speculation rather than actual sales, data, or market research. Duff Dep. at p. 218 (agreeing that plaintiffs’ sales projections were based on “a number picked out of the air”). Without some foundation for their opinions, plaintiffs’ opinions do not show that TWG’s efforts were commercially unreasonable.

Second, the Agreement grants TWG “absolute and sole discretion on all matters regarding the manner and extent of development, publication, marketing, sale, licensing and distribution of the above products.” Agreement at 2.3.6; see also Duff Dep. at pp. 102-03 (acknowledging that because TWG owned the products, it had the right to choose how they wanted to market them); Romer Dep. at p. 93. Pursuant to that broad grant of discretion, TWG was entitled to determine the manner and extent of marketing, and the fact that plaintiffs disagreed with those efforts is irrelevant. In fact, plaintiffs sought to include performance guarantees in the Agreement, but TWG refused. Romer Dep. at p. 67. Finally, plaintiffs have not offered any evidence to show that TWG engaged in bad faith,<sup>7</sup> and the fact that TWG’s efforts were commercially reasonable fatally undermines that argument.

### III. CONCLUSION

For all of the foregoing reasons, the Court DENIES plaintiffs’ motion for partial summary

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<sup>7</sup> For example, plaintiffs do not argue that TWG intentionally delayed marketing MatchWord to deprive them of royalties. Duff Dep. at p. 101.



1 judgment (Dkt. #40), GRANTS defendant's cross motion for partial summary judgment (Dkt.  
2 #48), and GRANTS defendant's motion for summary judgment (Dkt. #45). The Clerk of the  
3 Court is directed to enter judgment in favor of defendant and against plaintiffs.

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5 DATED this 28th day of July, 2006.

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8 Robert S. Lasnik  
9 United States District Judge